

2. Overall Summary

September 13 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Communities and Business	64	74	- 10	-15.3	560	500	61	10.8	1,011	1,008	3	966
Corporate Support	320	279	41	12.8	1,714	1,661	53	3.1	3,103	3,145	- 42	2,808
Environmental and Operational Services	110	221	- 111	-100.8	1,313	1,391	- 78	-6.0	2,501	2,652	- 151	2,816
Financial Services	379	334	45	11.9	2,007	1,910	97	4.8	4,688	4,632	55	4,408
Housing	63	41	22	34.7	446	425	21	4.6	773	773	-	728
Legal and Governance	44	38	7	14.7	353	299	53	15.1	616	604	12	593
Planning Services	100	71	29	28.7	643	522	121	18.8	1,368	1,258	111	1,261
NET EXPENDITURE (1)	1,080	1,059	22	2.0	7,035	6,709	327	4.6	14,059	14,072	- 13	13,579
<i>Adjustments to reconcile to Amount to be met from Reserves</i>												
Direct Services Trading Accounts	- 8	- 32	24	317.1	- 129	- 227	98	76.4	- 64	- 88	25	- 73
Capital charges outside General Fund	- 5	- 5	0	7.1	- 29	- 31	2	7.1	- 58	- 58	-	- 54
Support Services outside General Fund	- 11	- 11	0	0.0	- 69	- 69	0	0.0	- 138	- 138	-	- 167
Redundancy Costs - all	-	0	- 0	-	-	7	- 7	-	-	-	-	-
NET EXPENDITURE (2)	1,057	1,010	46	4.4	6,808	6,388	421	6.2	13,800	13,788	12	13,285
Government Grant	- 458	- 458	-	0.0	- 2,749	- 2,749	-	-	- 5,498	- 5,498	-	- 4,646
Council Tax Requirement - SDC	- 727	- 727	-	0.0	- 4,364	- 4,364	-	-	- 8,728	- 8,728	-	- 9,251
NET EXPENDITURE (3)	- 129	- 175	46	-35.9	- 305	- 725	421	138.1	- 426	- 438	12	- 612
<i>Summary including investment income</i>												
Net Expenditure	- 129	- 175	46	- 35.9	- 305	- 725	421	138.1	- 426	- 438	12	- 612
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 22	- 22	0	-0.6	- 122	- 145	24	19.4	- 229	- 246	17	- 323
Overall total	- 151	- 197	46	30.7	- 426	- 870	444	104.2	- 655	- 685	30	- 935
Planned appropriation (from)/to Reserves									655	655	-	-
Supplementary appropriation from Reserves									-	-	-	-
Surplus									-	- 30	30	- 935

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Communities & Business												
SDC Funded												
Administrative Expenses - Communities & Business	1	0	1	69.4	7	4	3	37.5	14	14	-	9
All Weather Pitch	-0	-0	0	-	-1	-1	0	4.4	-2	-2	-	-2
Community Development Service Provisions	-0	1	-1	-	-1	-5	4	406.0	-2	-2	-	-11
Community Safety	17	20	-3	-16.4	103	99	4	3.9	206	206	-	205
Economic Development	3	0	3	94.4	26	31	-4	-16.3	45	45	-	41
Grants to Organisations	3	3	-0	-3.7	168	168	0	0.0	183	183	-	178
Health Improvements	4	4	-0	-0.6	23	22	1	3.5	46	46	-	42
Leisure Contract	11	9	1	12.7	105	97	8	7.8	282	282	-	259
Leisure Development	-	-	-	-	10	10	-	-	20	20	-	20
STAG Community Arts Centre	-	-	-	-	50	50	0	0.8	75	75	-	100
The Community Plan	5	5	1	13.1	32	35	-2	-7.6	65	65	-	59
Tourism	1	2	-1	-83.8	22	18	3	15.5	29	29	-	24
West Kent Partnership	3	7	-5	-180.6	-13	-9	-3	-26.5	-	-	-	-
Youth	3	1	2	65.1	30	16	14	47.4	50	47	3	39
Total Communities & Business (SDC Funded)	50	52	-1	-2.7	561	534	27	4.9	1,011	1,008	3	966
Externally Funded												
Big Community Fund	-	-	-	-	-	1	-1	-	-	-	-	-
Choosing Health WK PCT	11	39	-29	-263.8	2	11	-9	-466.0	-	-	-	-
Falls Prevention	-	0	-0	-	-	2	-2	-	-	-	-	-
New Ash Green	-	1	-1	-	-	1	-1	-	-	-	-	-
Partnership - Home Office	3	-9	12	402.5	-3	-29	27	1,063.9	-	-	-	-
PCT Health Checks	-	1	-1	-	-	-1	1	-	-	-	-	-
PCT Initiatives	-	-1	1	-	-	-9	9	-	-	-	-	-
West Kent Partnership Business Support	-	-9	9	-	-	-9	9	-	-	-	-	-
Total Communities & Business (Ext Funded)	14	22	-8	-61.7	-1	-34	33	6,505.1	-	-	-	-
Total Communities & Business	64	74	-10	-15.3	560	500	61	10.8	1,011	1,008	3	966

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Corporate Support												
Administrative Expenses - Corporate Support	2	5	-2	-113.5	15	12	3	19.5	30	30	-	23
Administrative Expenses - Human Resources	1	0	1	87.5	6	1	5	75.8	16	11	5	14
Asset Maintenance Argyle Road	-	1	-1	-	20	22	-2	-11.4	45	45	-	22
Asset Maintenance Hever Road	-	-	-	-	2	1	1	38.0	6	6	-	-
Asset Maintenance IT	98	97	1	0.5	149	149	-1	-0.5	290	290	-	300
Asset Maintenance Leisure	11	13	-2	-19.4	55	58	-3	-5.5	165	165	-	91
Asset Maintenance Other Corporate Properties	-	-	-	-	10	4	6	61.6	30	30	-	21
Asset Maintenance Sewage Treatment Plants	-	2	-2	-	4	2	2	44.3	8	8	-	-
Asset Maintenance Support & Salaries	8	7	1	14.8	47	50	-3	-6.1	95	95	-	118
Bus Station	-	0	-0	-	9	5	4	46.7	14	14	-	9
Estates Management - Buildings	-8	-15	7	85.6	-1	21	-21	-3,995.7	-76	-46	-30	-40
Housing Premises	-0	-2	2	-	-9	-8	-1	-15.3	-8	-8	-	-10
Support - Central Offices	30	22	7	25.1	313	307	7	2.1	405	405	-	385
Support - Central Offices - Facilities	21	17	4	17.6	116	100	16	14.0	261	261	-	239
Support - Contact Centre	35	35	0	1.1	200	185	14	7.1	414	414	-	379
Support - General Admin	11	20	-10	-89.6	115	101	14	12.0	257	269	-12	235
Support - Human Resources	22	20	1	5.9	122	121	1	0.5	251	256	-5	209
Support - IT	55	20	35	63.7	454	427	27	5.9	778	778	-	685
Support - Local Offices	29	29	0	0.9	54	53	1	1.2	55	55	-	52
Support - Nursery	-	0	-0	-	-	1	-1	-	-	-	-	3
Support - Property Function	6	7	-1	-19.2	33	47	-13	-40.1	70	70	-	72
Total Corporate Support	320	279	41	12.8	1,714	1,661	53	3.1	3,103	3,145	-42	2,808

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Environmental and Operational Services												
Administrative Expenses - Building Control	1	0	1	77.1	4	3	2	40.3	9	9	-	8
Administrative Expenses - Direct Services	-	0	-0	-	-	0	-0	-	-	-	-	-
Administrative Expenses - Health	2	1	1	68.3	12	5	7	57.0	25	25	-	12
Administrative Expenses - Transport	1	1	0	35.7	5	3	2	35.7	9	9	-	7
Air Quality (Ext Funded)	-	2	-2	-	-	2	-2	-	-	-	-	-
Asset Maintenance Car Parks	1	-	1	100.0	8	-	8	100.0	16	41	-25	55
Asset Maintenance CCTV	1	-	1	100.0	6	2	3	58.5	12	12	-	14
Asset Maintenance Countryside	0	-	0	-	3	-	3	100.0	10	8	2	2
Asset Maintenance Direct Services	2	1	2	72.6	14	2	12	88.6	27	27	-	25
Asset Maintenance Playgrounds	1	-	1	100.0	4	3	1	34.3	8	5	3	-
Asset Maintenance Public Toilets	1	0	1	95.4	4	0	4	94.5	8	5	3	-
Building Control	-7	1	-8	-121.2	-43	-54	11	26.2	-85	-85	-	-58
Building Control Discretionary Work	-0	1	-1	-	-0	1	-1	-	-0	-0	-	2
Car Parks	-160	-147	-13	-8.3	-824	-777	-47	-5.7	-1,667	-1,597	-70	-1,448
CCTV	12	15	-3	-28.8	142	146	-4	-3.0	244	244	-	271
Civil Protection	2	2	1	25.0	17	15	3	15.2	32	32	-	25
Dangerous Structures	2	2	0	2.5	11	11	-0	-0.1	23	23	-	20
Dartford Environmental Hub (SDC Costs)	-0	-	-0	-	-0	0	-0	-	-	-	-	-
EH Animal Control	0	-0	0	-	0	9	-9	-	1	13	-12	22
EH Commercial	22	20	1	6.9	131	125	5	4.2	262	262	-	239
EH Environmental Protection	31	30	1	2.4	210	188	22	10.5	393	373	20	355
Emergency	5	5	0	9.3	31	29	1	4.5	62	62	-	58
Environmental Health Partnership	-	-	-	-	-	-	-	-	-	-	-	-
Estates Management - Grounds	8	5	3	32.2	47	40	7	15.2	95	95	-	86
Land Charges	-7	-12	4	57.5	-50	-64	13	26.6	-91	-101	10	-85
Licensing Partnership Hub (Trading)	-0	-2	2	-	-0	-12	12	-	-	-	-	-
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-
Licensing Regime	-19	4	-22	-121.4	-18	21	-39	-218.7	-3	17	-20	10
Markets	-15	-7	-9	-55.9	-128	-92	-36	-28.1	-261	-198	-62	-156
On-Street Parking	-30	-22	-8	-25.6	-202	-191	-12	-5.7	-408	-408	-	-345
Parks and Recreation Grounds	8	11	-3	-32.7	48	67	-19	-39.3	97	97	-	124
Parks - Rural	7	8	-1	-18.6	40	33	7	17.4	80	80	-	65
Public Conveniences	3	4	-1	-41.6	24	28	-4	-18.9	41	41	-	49
Public Transport Support	0	0	-0	-	0	1	-0	-	0	0	-	1
Refuse Collection	138	204	-66	-47.9	1,177	1,223	-46	-3.9	2,282	2,282	-	2,248

Street Cleansing	97	96	1	0.7	608	610	-3	-0.4	1,213	1,213	-	1,163
Street Naming	1	1	0	23.7	7	3	3	48.8	13	13	-	3
Support - Direct Services	4	3	1	27.5	26	16	10	37.4	52	52	-	39
Support - Health and Safety	1	1	1	46.0	9	6	3	35.0	18	18	-	20
Taxis	-2	-5	3	114.8	-9	-12	4	41.5	-16	-16	-	-12
Total Environmental and Operational Services	110	221	-111	-100.8	1,313	1,391	-78	-6.0	2,501	2,652	-151	2,816

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Financial Services												
Action and Development	1	-	1	100.0	3	0	3	92.4	7	7	-	6
Administrative Expenses - Chief Executive	1	1	0	41.1	7	4	2	37.7	13	13	-	7
Administrative Expenses - Community Director	1	0	1	75.8	7	2	5	75.6	14	14	-	7
Administrative Expenses - Corporate Director	1	0	0	91.1	3	6	-2	-69.0	7	7	-	6
Administrative Expenses - Financial Services	3	4	-0	-6.4	21	14	7	34.4	42	42	-	29
Administrative Expenses - Transformation and Strategy	1	0	0	93.8	3	0	3	86.3	6	6	-	-
Benefits Admin	1	0	1	84.4	-98	-118	20	20.4	863	863	-	1,008
Benefits Grants	-43	-38	-5	-11.2	-259	-253	-5	-2.1	-659	-659	-	-659
Consultation and Surveys	-	-	-	-	-	-	-	-	3	3	-	-
Corporate Management	298	30	268	90.0	608	350	257	42.3	990	942	48	842
Corporate Savings	-244	-	-244	-100.0	-257	-	-257	-100.0	-268	-184	-84	-
Dartford Partnership Hub (SDC costs)	154	158	-4	-2.5	919	1,032	-113	-12.3	1	1	-	-541
Dartford Partnership Implementation & Project Costs	14	5	10	67.3	-116	-160	44	37.7	-30	-30	-	-
Equalities Legislation	-	-	-	-	17	14	3	19.8	17	14	3	13
External Communications	12	5	7	58.7	73	71	2	3.2	143	143	-	136
Housing Advances	-	-	-	-	5	2	2	48.7	5	2	2	3
Local Tax	-36	-33	-3	-9.4	-299	-277	-22	-7.4	127	107	20	346
Members	34	24	10	29.6	204	167	37	18.0	407	407	-	366
Misc. Finance	140	134	6	4.5	897	841	56	6.3	2,276	2,200	76	2,157
Performance Improvement	-	-	-	-	6	-9	14	250.6	6	6	-	5
Support - Audit Function	-2	-	-2	-100.0	-20	-18	-2	-12.2	145	145	-	161
Support - Exchequer and Procurement	11	10	0	4.1	64	61	3	4.4	135	135	-	127
Support - Finance Function	19	11	7	39.3	111	66	45	40.4	224	224	-	130
Support - General Admin	9	8	1	15.0	64	61	3	4.8	123	123	-	146
Treasury Management	8	17	-9	-124.2	45	53	-8	-18.8	90	101	-11	111
Total Financial Services	379	334	45	11.9	2,007	1,910	97	4.8	4,688	4,632	55	4,408

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Housing</u>												
Administrative Expenses - Housing	1	4	- 3	- 203.5	9	10	- 2	- 23.4	17	17	-	12
Energy Efficiency	9	2	7	77.0	15	16	- 1	- 5.9	22	22	-	22
Gypsy Sites	- 2	- 3	1	59.1	- 11	- 15	4	38.6	- 23	- 23	-	- 24
Homeless	8	- 5	13	157.8	47	43	4	8.3	106	106	-	116
Homelessness Funding	3	8	- 5	- 177.8	17	13	4	24.2	-	-	-	-
Homelessness Prevention	-	0	- 0	-	-	9	- 9	-	-	-	-	-
Housing	26	28	- 2	- 6.0	269	263	6	2.2	438	438	-	378
Housing Initiatives	1	- 1	2	258.4	4	2	2	47.2	8	8	-	9
Housing Option - Trailblazer	-	- 4	4	-	-	4	- 4	-	-	-	-	-
KCC Loan Scheme	-	-	-	-	-	-	-	-	-	-	-	- 1
Leader Programme	1	1	0	7.8	4	4	0	4.7	9	9	-	9
Needs and Stock Surveys	-	-	-	-	-	-	-	-	13	13	-	13
Private Sector Housing	15	11	4	28.3	92	75	17	18.6	183	183	-	174
Total Housing	63	41	22	34.7	446	425	21	4.6	773	773	-	728

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Administrative Expenses - Legal and Governance	3	2	1	32.2	40	26	14	35.1	73	61	12	67
Civic Expenses	0	0	0	-	14	14	0	1.8	15	15	-	13
Committee Admin	9	9	0	4.8	52	50	2	3.7	106	106	-	93
Elections	7	1	7	92.0	79	78	2	2.2	71	71	-	65
Register of Electors	7	11	- 5	- 70.6	59	29	30	51.1	135	135	-	117
Support - Legal Function	18	15	3	15.8	108	103	5	4.7	216	216	-	237
Total Legal and Governance	44	38	7	14.7	353	299	53	15.1	616	604	12	593

3. Net Service Expenditure for each Chief Officer - analysed by Budget area

September 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Planning Services												
Administrative Expenses - Planning Services	3	1	1	44.5	16	12	4	26.2	31	31	-	21
Affordable Housing	-	0	-0	-	-	3	-3	-	-	-	-	-
Conservation	4	5	-0	-7.4	25	25	1	2.4	52	52	-	44
LDF Expenditure	-	2	-2	-	-	2	-2	-	-	-	-	-
Planning - Appeals	16	17	-1	-7.4	93	79	14	14.9	187	186	1	166
Planning - Counter	-0	-0	0	-	-0	-0	0	-	-0	-0	-	-
Planning - Development Management	27	3	24	89.5	208	111	97	46.6	418	315	103	429
Planning - Enforcement	23	22	1	2.2	135	131	4	2.8	271	270	1	259
Planning Policy	28	21	7	24.9	165	158	7	4.2	409	404	6	342
Total Planning Services	100	71	29	28.7	643	522	121	18.8	1,368	1,258	111	1,261

4. Cumulative Salary Monitoring

September 13 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Communities and Business	31	26	5	15.9	185	187	-2	-1.3	372	372	-
Corporate Support	153	149	4	2.6	821	781	40	4.8	1,740	1,740	-
Environmental & Operational Services:	436	403	33	7.6	2,592	2,406	185	7.1	5,206	5,039	167
- Building Control	36	40	-3	-9.3	196	196	0	0.0	413	413	-
- Environmental Health	50	49	2	3.7	302	301	1	0.4	604	604	-
- Licensing	24	22	3	11.0	145	135	11	7.3	291	291	-
- Operational Services	289	260	30	10.3	1,713	1,546	167	9.7	3,450	3,283	167
- Parking & Amenity Services	35	33	2	5.6	235	229	6	2.7	447	447	-
Financial Services	203	224	-21	-10.6	1,313	1,418	-106	-8.0	2,528	2,528	-
Housing	47	46	1	1.2	309	313	-4	-1.3	589	589	-
Legal & Governance	44	42	2	5.5	278	276	2	0.7	544	544	-
Planning Services	152	147	5	3.6	907	880	27	3.0	1,819	1,784	36
Sub Total	1,065	1,036	29	2.7	6,405	6,262	142	2.2	12,799	12,596	203
Council Wide - Vacant Posts	-7	-	-7	-100.0	-20	-	-20	-100.0	-68	-32	-36
Performance Award Contingency	-	-	-	-	-	-	-	-	48	48	-
Market Premiums	5	-	5	100.0	5	-	5	100.0	42	42	-
TOTAL SDC Funded Salary Costs	1,063	1,036	27	2.5	6,389	6,262	127	2.0	12,821	12,655	167
<u>Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.</u>											
Communities and Business Ext. Funded	9	15	-5	-57.6	56	71	-15	-26.8	112	137	-25
Housing Ext. Funded	16	12	4	24.2	98	71	27	27.5	196	196	-
	26	27	-1	-5.5	154	142	12	7.8	309	334	-25
TOTAL All Salary Costs	1,088	1,063	25	2.3	6,544	6,405	139	2.1	13,130	12,988	141
Less Allocs to Trading a/cs inc Ext Funded TASK	-243	-214	-28	-11.7	-1,456	-1,294	-162	-11.1	-2,913	-2,913	-
Less Allocations to Capital and Asset maint. etc	-	-	-	-	-	-	-	-	-	-	-
Check total to Pay Costs	846	849	-3	-0.4	5,087	5,111	-23	-0.5	10,216	10,075	141

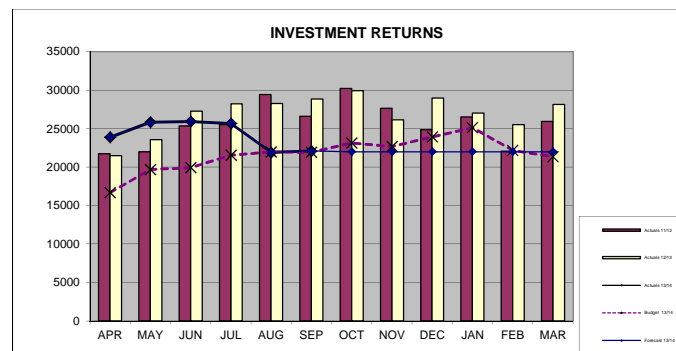
DIRECT SERVICES SUMMARY

Sep-13	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	-184	-184	0%		-1,098	-1,103	0%	4	-2,197	-2,197		27	-13	39	53	3	50
Street Cleaning	-96	-97	1%	1	-578	-580	0%	2	-1,157	-1,157		21	6	15	43	23	20
Trade	-26	-26	-1%		-208	-208	0%		-364	-360	-4	-43	-48	5	-35	-35	
Workshop	-44	-64	45%	20	-266	-306	15%	40	-531	-570	39	-5	-31	26	-10	-10	
Green Waste	-48	-32	-33%	-16	-276	-286	4%	11	-408	-440	32	-100	-110	10	-70	-70	
Premises Cleaning	-7	-7	0%		-66	-66	1%	1	-108	-108		-14	-13	-1	-5	4	-9
Cesspools	-21	-23	11%	2	-125	-126	1%	1	-250	-250		-16	-10	-5	-31	-20	-11
Pest Control	-11	-7	-30%	-3	-57	-42	-25%	-14	-80	-60	-20	-17	-4	-12		15	-15
Grounds	-10	-11	5%	1	-62	-62	1%	1	-126	-126		-1	11	-12	-11	6	-17
Fleet	-66	-63	-5%	-3	-397	-385	-3%	-13	-795	-795			-8	8			
Depot	-17	-21	18%	3	-111	-130	17%	19	-274	-280	6	19	-5	24	2	-4	6
Emergency	-4	-4	0%		-24	-24	0%		-48	-48		1	-2	3	2		2
Total Income	-536	-539	1%	4	-3,268	-3,319	2%	51	-6,339	-6,391	52	-129	-227	98	-64	-88	25
Expenditure																	
Refuse	187	187	0%	1	1,125	1,090	3%	35	2,250	2,200	50						
Street Cleaning	100	97	3%	3	600	587	2%	13	1,200	1,180	20						
Trade	27	24	13%	4	165	160	3%	5	329	325	4						
Workshop	43	52	-19%	-8	260	275	-6%	-15	521	560	-39						
Green Waste	36	28	21%	7	175	176	0%	-1	338	370	-32						
Premises Cleaning	9	7	21%	2	52	53	-3%	-2	103	112	-9						
Cesspools	18	20	-8%	-2	109	116	-6%	-6	219	230	-11						
Pest Control	7	7	0%		40	38	5%	2	80	75	5						
Grounds	10	12	-17%	-2	60	73	-21%	-13	114	132	-18						
Fleet	66	55	17%	12	397	377	5%	20	795	795							
Depot	20	16	21%	4	130	125	4%	5	276	276							
Emergency	4	4	10%		25	22	13%	3	50	48	2						
Total Expenditure	528	508	4%	21	3,139	3,092	2%	47	6,275	6,303	-28						
Net	-8	-32	317%	24	-129	-227	76%	98	-64	-88	25						

INVESTMENT RETURNS

INVESTMENT RETURNS

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Budget 13/14	Variance	Forecast 13/14
APR	21,722	21,489	23,889	16,680	7,209	23,900
MAY	21,983	23,571	25,821	19,662	6,159	25,800
JUN	25,342	27,280	25,924	19,910	6,014	25,900
JUL	25,498	28,227	25,660	21,538	4,122	25,700
AUG	29,446	28,256	21,900	21,963	-63	21,900
SEP	26,586	28,853	22,069	21,931	138	22,100
OCT	30,200	29,941		23,118		22,000
NOV	27,636	26,144		22,656		22,000
DEC	24,871	28,954		23,914		22,000
JAN	26,525	26,999		25,109		22,000
FEB	22,078	25,505		22,172		22,000
MAR	25,935	28,159		21,347		22,000
TOTAL	307,822	323,378	145,263	260,000	23,579	277,300



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Budget 13/14	Variance	Forecast 13/14
APR	21,722	21,489	23,889	16,680	7,209	23,900
MAY	43,705	45,060	49,710	36,342	13,368	49,700
JUN	69,047	72,340	75,634	56,252	19,382	75,600
JUL	94,545	100,567	101,294	77,790	23,504	101,300
AUG	123,991	128,823	123,194	99,753	23,441	123,200
SEP	150,577	157,676	145,263	121,684	23,579	145,300
OCT	180,777	187,617		144,802		167,300
NOV	208,413	213,761		167,458		189,300
DEC	233,284	242,715		191,372		211,300
JAN	259,809	269,714		216,481		233,300
FEB	281,887	295,219		238,653		255,300
MAR	307,822	323,378		260,000		277,300

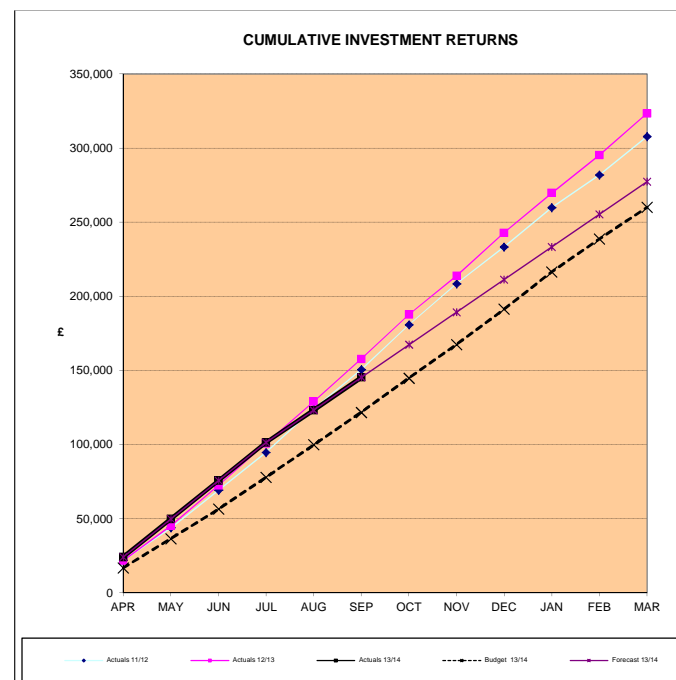
BUDGET FOR 2013/14 260,000
 FORECAST OUTTURN 277,300

CODE:- YHAA 96900

N.B.

- 1) These are the gross interest receipts rather than the interest remaining in the General Fund
- 2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average 0.8160%
 7 Day LIBID 0.3925%
 3 Month LIBID 0.5386%



**STAFFING STATISTICS
SEPTEMBER 2013**

	BDGT BOOK	STAFF	AGENCY	CASUAL	TOTAL	COMMENTS / VARIATIONS	AUGUST
	FTE REV	FTE	STAFF	FTE			TOTALS
Communities and Business	8.54	8.00	0.00	0.67	8.67		11.88
Corporate Support	58.03	56.12	0.00	0.00	56.12	Now includes Contact Centre, Human Resources, Secretariat and Property	38.07
Environmental & Operational Services	159.18	146.57	12.12	0.60	159.29		162.12
<i>Operational Services</i>	115.77	106.16	12.12	0.60	118.88	Includes Grounds Maintenance, plus D.Boorman	126.59
<i>Env Health</i>	12.57	12.57	0.00	0.00	12.57		13.57
<i>Licensing</i>	8.81	7.81	0.00	0.00	7.81		9.35
<i>Parking</i>	12.61	12.61	0.00	0.00	12.61	Still includes R.Froud (Should be Op Services)	12.61
<i>Surveying Services</i>	9.42	7.42	0.00	0.00	7.42	Was Building Control, now includes Land Charges	6.81
Financial Services	63.46	60.93	5.00	0.72	66.65	Includes P.Ramewal, plus Transformation & Strategy. No longer includes Human Resources, Contact Centre or Property. All now in Corporate Support	64.65
Housing	11.89	12.24	0.00	0.00	12.24	No longer includes Communications	12.24
Legal and Governance	11.92	11.31	0.00	0.00	11.31	No longer includes 'Policy' - now Fin Serv or 'Land Charges' - now Surveying Services	14.73
Planning Services	47.19	48.07	2.00	0.00	50.07		51.10
Posts Removed under SMT Review	3.00						
SUB TOTAL	363.21	343.24	19.12	1.99	364.35		378.12
EXTERNALLY FUNDED POSTS							
Communities and Business	2.54	3.54	0.00	0.00	3.54	Includes Graduate Trainee Economic Development Officer	2.54
Housing	6.00	4.49	0.00	0.00	4.49	1 post is part funded by SDC (see Housing permanent posts).	4.49
SUB TOTAL	8.54	8.03	0.00	0.00	8.03		7.03
TOTALS	371.75	351.27	19.12	1.99	372.38		385.15
Number of staff paid in September:							
383 permanent, 8 casuals							

Reserves

	01/04/13	Movement in month	Cumulative to date	Balance as at end September 13	31/3/14 budget	31/3/14 forecast
	£000	£000	£000	£000	£000	£000
<u>Provisions</u>						
Edenbridge Relief Road Compensation	0			0	0	0
Accumulated Absences	152			152	152	152
Municipal Mutual Insurance (MMI)	305			305	211	305
Others	34			34	0	0
	491	0	0	491	363	457
<u>Capital Receipts(Gross)</u>						
	1,693	-6	2,172	3,865	2,915	3,567
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
<u>Earmarked Reserves</u>						
Financial Plan	5,224			5,224	4,635	4,644
Budget Stabilisation	4,051		1	4,052	4,703	5,223
New Homes Bonus	594			594	406	259
Housing Benefit subsidy	1,021			1,021	1,161	1,020
Asset Maintenance	1,000			1,000	1,000	1,000
First Time Sewerage	915			915	715	915
Vehicle Renewal	508			508	292	309
Reorganisation (previously Termination)	386			386	-21	486
LDF	520			520	456	597
Community Development	460	-8	-17	443	470	460
Carry Forward Items	144	-19	-81	63	222	63
Action and Development	395			395	295	395
Vehicle Insurance	277			277	287	277
Pension Valuation	810			810	1,018	1,200
Big Community Fund	110			110	0	0
Rent Deposit Guarantees	112			112	82	112
Local Strategic Partnership	76			76	82	76
Homelessness Prevention	197		-20	177	134	197
IT Asset Maintenance	315			315	0	0
Others	516	1	9	525	432	625
	17,631	-26	-108	17,523	16,369	17,858
<u>General Fund</u>						
Required Minimum	1,500				1,500	1,500
Available Balance	2,213				2,213	2,213
	3,713				3,713	3,713
TOTAL	23,528				23,360	25,595

9. Capital

September 13 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	
COMMDEV	Big Community Fund - Capital	-	3	-3	-	-	25	-25	-	-	-	-
COMMDEV	Parish Projects	15	-	15	100.0	31	-	31	100.0	61	61	-
ENVOPS	Vehicle Purchases	15	-	15	100.0	194	99	95	49.1	650	650	-
HOUSING	Improvement Grants	29	19	10	34.5	176	94	83	47.0	353	353	-
HOUSING	WKHA Adaps for Disab Financing Costs Advances	21	14	7	34.2	125	64	61	48.8	250	250	-
HOUSING	SDC - HMO Grants	-	-	-	-	-	2	-2	-	-	-	-
HOUSING	RHPCG 10-11 SDC	-	-	-	-	-	6	-6	-	-	-	-
HOUSING	RHPCG - Discretionary Grants	-	-	-	-	-	24	-24	-	-	-	-
DEVCONT	Affordable Housing	-	125	-125	-	-	342	-342	-	-	-	-
		81	160	-80	-99.3	526	656	-130	-24.7	1,314	1,314	-

*Improvement Grants budget shown net of Government grant.

CUMULATIVE INCOME FIGURES

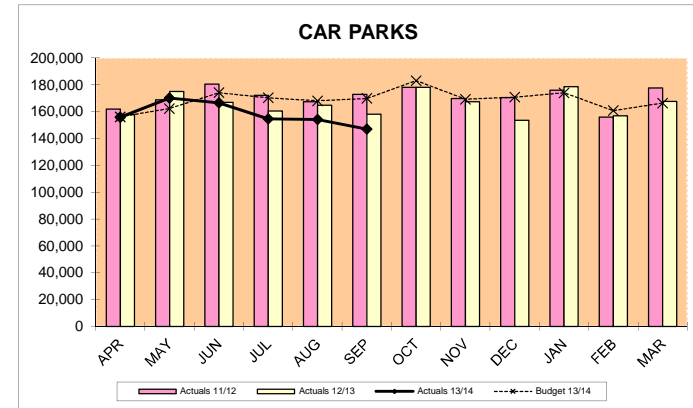
September 2013

	ACTUAL	Comparison of 12/13 and 13/14, where a minus is 'bad news'	MANAGER'S PROFILED BUDGET	Variance, where a minus is 'bad news'	ANNUAL BUDGET	Annual Forecast
CAR PARKS	947,653	-34,888	1,000,311	-52,658	2,024,027	1,954,027
ON-STREET PARKING	432,548	82,334	420,791	11,757	844,190	844,190
LAND CHARGES	93,907	15,762	83,240	10,667	157,225	167,225
BUILDING CONTROL	228,108	10,655	231,030	-2,922	462,069	442,069
DEVELOPMENT MANAGEMENT	405,123	115,103	337,470	67,653	674,972	749,972
	2,107,339	188,966	2,072,842	34,497	4,162,483	4,157,483

10 Car Parks Graphs

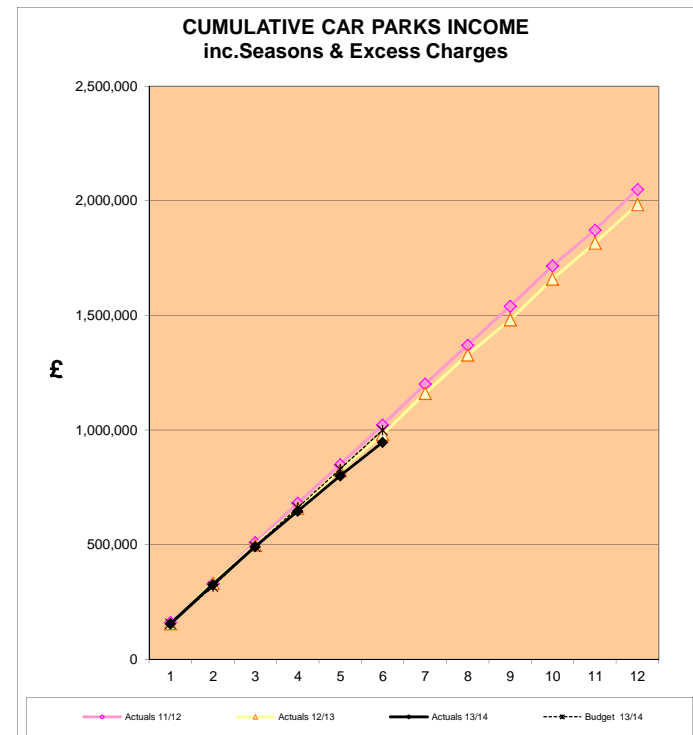
CAR PARKS (HWCARPK)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	161,707	157,819	155,699	-2,120	156,090	-391	
2 MAY	168,722	174,830	169,965	-4,865	162,201	7,764	
3 JUN	180,368	166,750	166,396	-354	174,024	-7,628	
4 JUL	171,960	160,431	154,581	-5,850	170,262	-15,681	
5 AUG	167,336	164,734	154,033	-10,700	168,016	-13,983	
6 SEP	172,793	157,977	146,979	-10,999	169,718	-22,739	
7 OCT	178,067	178,029		-178,029	182,945	-182,945	
8 NOV	169,631	167,264		-167,264	169,150	-169,150	
9 DEC	170,349	153,501		-153,501	170,747	-170,747	
10 JAN	175,979	178,423		-178,423	173,935	-173,935	
11 FEB	155,870	156,797		-156,797	160,682	-160,682	
12 MAR	177,420	167,622		-167,622	166,257	-166,257	
TOTAL	2,050,202	1,984,176	947,653	-1,036,523	2,024,027	-1,076,374	1,954,027



CAR PARKS (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	161,707	157,819	155,699	-2,120	156,090	-391	
MAY	330,429	332,649	325,664	-6,985	318,291	7,373	
JUNE	510,797	499,399	492,060	-7,339	492,315	-255	
JUL	682,757	659,830	646,641	-13,189	662,577	-15,936	
AUG	850,093	824,563	800,674	-23,889	830,593	-29,919	
SEP	1,022,886	982,541	947,653	-34,888	1,000,311	-52,658	
OCT	1,200,953	1,160,569		-1,160,569		0	
NOV	1,370,584	1,327,834		-1,327,834		0	
DEC	1,540,933	1,481,334		-1,481,334		0	
JAN	1,716,912	1,659,757		-1,659,757		0	
FEB	1,872,782	1,816,554		-1,816,554		0	
MAR	2,050,202	1,984,176		-1,984,176		0	1,954,027



SEPTEMBER 2013

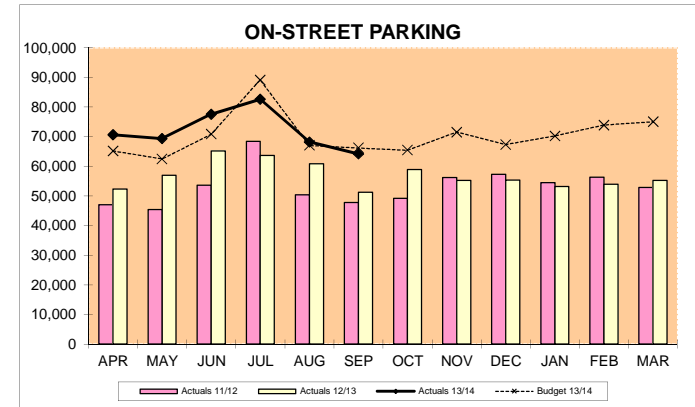
HWCARPK

	Actual (Cumulative)	Budget	(Monthly)	
DAY TICKETS	3300	794,786	841,754	125,884
EXCESS / PENALTY CHARGES	***1/****3	(2)	-	(2)
SEASON TICKETS	***2	145,818	153,079	18,890
OTHER (inc. Res. Pkg)	***9	517	3,480	517
WAIVERS	3404	2,470	-	1,670
RENT	94500	4,064	1,998	20
TOTAL		947,653	1,000,311	146,979

10 On-Street / Enforcement Graphs

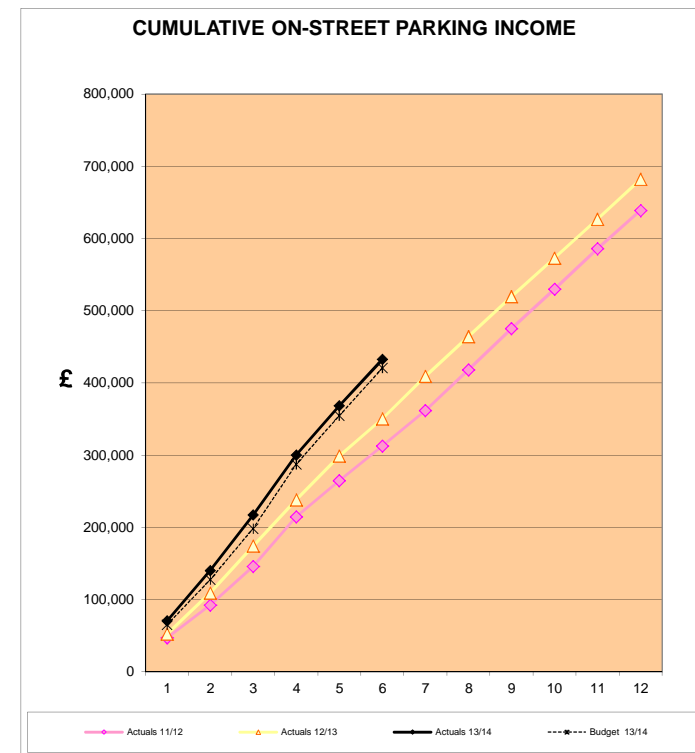
ON-STREET PARKING (HWDCRIM / HWENFORC)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	47,046	52,328	70,633	18,304	65,155	5,478	
2 MAY	45,408	56,995	69,381	12,386	62,451	6,930	
3 JUN	53,666	65,190	77,535	12,344	70,836	6,699	
4 JUL	68,376	63,657	82,605	18,948	89,137	-6,532	
5 AUG	50,350	60,822	68,200	7,378	67,046	1,154	
6 SEP	47,762	51,221	64,195	12,974	66,166	-1,971	
7 OCT	49,209	58,926		-58,926	65,418	-65,418	
8 NOV	56,170	55,213		-55,213	71,494	-71,494	
9 DEC	57,330	55,356		-55,356	67,290	-67,290	
10 JAN	54,468	53,183		-53,183	70,241	-70,241	
11 FEB	56,324	53,925		-53,925	73,934	-73,934	
12 MAR	52,883	55,254		-55,254	75,022	-75,022	
	638,992	682,071	432,548	-249,523	844,190	-411,642	844,190



ON-STREET PARKING (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	47,046	52,328	70,633	18,304	65,155	5,478	
MAY	92,454	109,324	140,014	30,690	127,606	12,408	
JUNE	146,120	174,514	217,548	43,034	198,442	19,106	
JUL	214,496	238,171	300,153	61,982	287,579	12,574	
AUG	264,846	298,993	368,353	69,360	354,625	13,728	
SEP	312,608	350,214	432,548	82,334	420,791	11,757	
OCT	361,817	409,140		-409,140		0	
NOV	417,987	464,353		-464,353		0	
DEC	475,317	519,709		-519,709		0	
JAN	529,785	572,892		-572,892		0	
FEB	586,109	626,817		-626,817		0	
MAR	638,992	682,071		-682,071		0	844,190



SEPTEMBER 2013

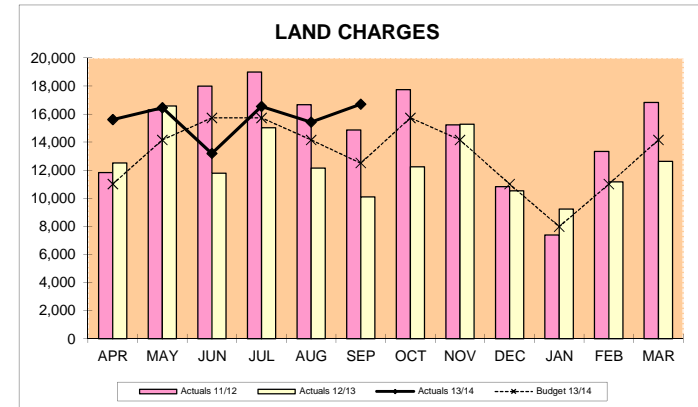
HWDCRIM / HWENFORC

	Actual (Cumulative)	Budget	(Monthly)	
PENALTY NOTICES	3403	69,168	70,272	10,378
WAIVERS	3404	4,069	2,652	144
RESIDENTS PERMITS	3406	27,316	23,800	3,371
ON STREET PARKING	3300	223,146	202,557	34,219
BUSINESS PERMITS	3408	45,318	44,320	6,285
OTHER	9999	147	-	-
EXCESS CHARGE	***1	63,385	77,190	9,798
		432,548	420,791	64,195

10 Land Charges Graphs

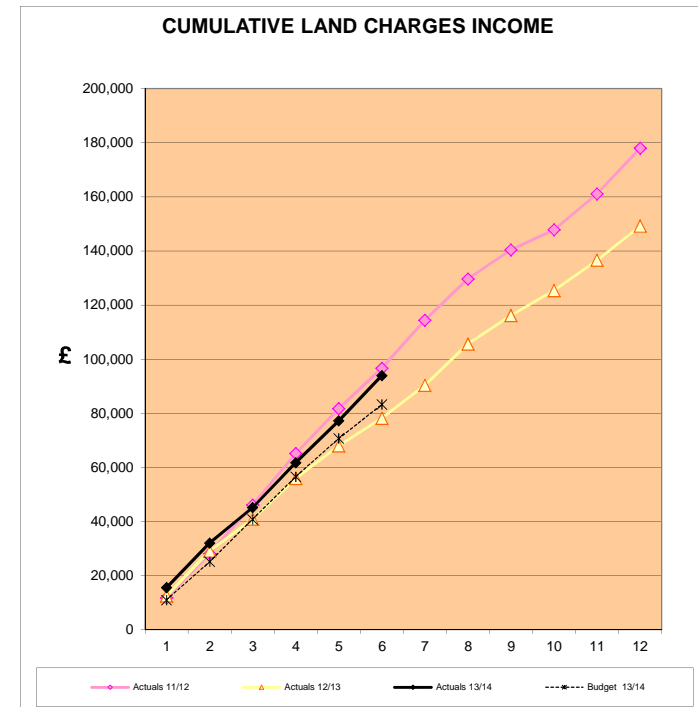
LAND CHARGES (LPLNDCH)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	11,836	12,520	15,600	3,080	11,000	4,600	
2 MAY	16,303	16,579	16,455	-124	14,150	2,305	
3 JUN	17,994	11,786	13,180	1,394	15,720	-2,540	
4 JUL	18,987	15,021	16,544	1,523	15,720	824	
5 AUG	16,658	12,139	15,419	3,281	14,150	1,269	
6 SEP	14,863	10,100	16,709	6,608	12,500	4,209	
7 OCT	17,740	12,235		-12,235	15,720	-15,720	
8 NOV	15,228	15,271		-15,271	14,150	-14,150	
9 DEC	10,819	10,536		-10,536	11,000	-11,000	
10 JAN	7,369	9,220		-9,220	7,965	-7,965	
11 FEB	13,340	11,165		-11,165	11,000	-11,000	
12 MAR	16,826	12,637		-12,637	14,150	-14,150	
	177,963	149,208	93,907	-55,301	157,225	-63,318	167,225



LAND CHARGES (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	11,836	12,520	15,600	3,080	11,000	4,600	
MAY	28,139	29,099	32,055	2,956	25,150	6,905	
JUNE	46,133	40,885	45,235	4,350	40,870	4,365	
JUL	65,120	55,906	61,779	5,873	56,590	5,189	
AUG	81,778	68,044	77,198	9,154	70,740	6,458	
SEP	96,641	78,145	93,907	15,762	83,240	10,667	
OCT	114,381	90,379		-90,379		0	
NOV	129,609	105,651		-105,651		0	
DEC	140,428	116,186		-116,186		0	
JAN	147,797	125,407		-125,407		0	
FEB	161,137	136,571		-136,571		0	
MAR	177,963	149,208		-149,208		0	167,225



SEPTEMBER 2013

LPLNDCH

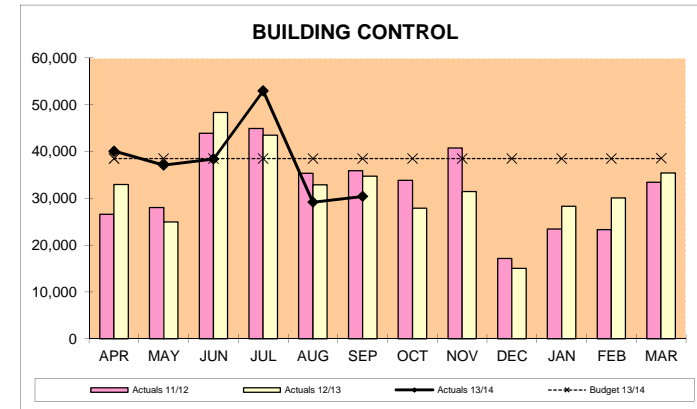
Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 12/13)	(Cumulative)
£105	39	12.2%	23.3%	300
£86	174	54.4%	49.7%	659
£0	107	33.4%	27.%	518
	320	100.0%	100.0%	1,477

10 Building Control Graphs

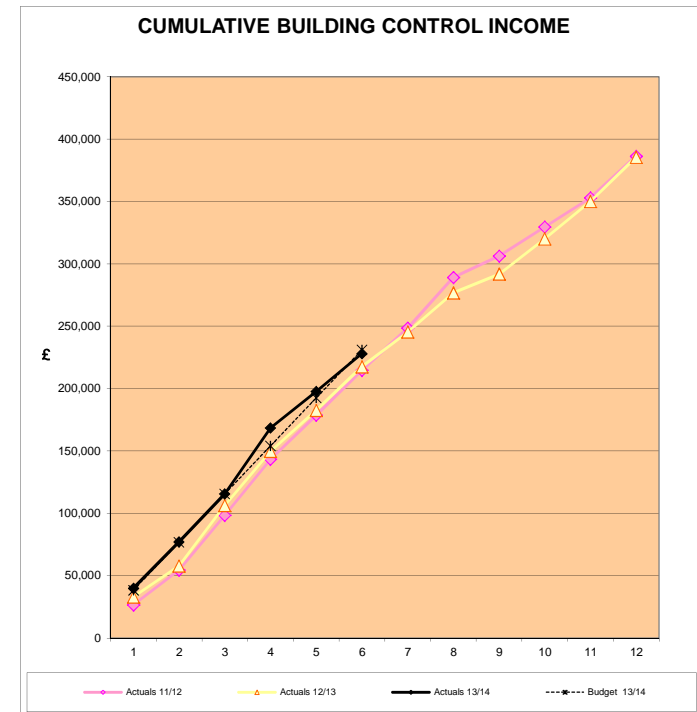
BUILDING CONTROL (DVBCFEE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	26,583	32,975	40,068	7,094	38,505	1,563	
2 MAY	28,008	24,976	37,100	12,124	38,505	-1,405	
3 JUN	43,878	48,352	38,370	-9,982	38,505	-135	
4 JUL	44,902	43,510	52,998	9,488	38,505	14,493	
5 AUG	35,321	32,905	29,169	-3,736	38,505	-9,336	
6 SEP	35,890	34,735	30,402	-4,333	38,505	-8,103	
7 OCT	33,837	27,882		-27,882	38,505	-38,505	
8 NOV	40,725	31,440		-31,440	38,505	-38,505	
9 DEC	17,118	15,031		-15,031	38,505	-38,505	
10 JAN	23,425	28,290		-28,290	38,505	-38,505	
11 FEB	23,315	30,097		-30,097	38,505	-38,505	
12 MAR	33,397	35,403		-35,403	38,514	-38,514	
	386,399	385,596	228,108	-157,488	462,069	-233,961	442,069



BUILDING CONTROL (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	26,583	32,975	40,068	7,094	38,505	1,563	
MAY	54,591	57,951	77,168	19,218	77,010	158	
JUNE	98,469	106,303	115,539	9,236	115,515	24	
JUL	143,371	149,813	168,537	18,724	154,020	14,517	
AUG	178,692	182,719	197,706	14,988	192,525	5,181	
SEP	214,582	217,453	228,108	10,655	231,030	-2,922	
OCT	248,419	245,335		-245,335		0	
NOV	289,144	276,776		-276,776		0	
DEC	306,262	291,807		-291,807		0	
JAN	329,687	320,096		-320,096		0	
FEB	353,002	350,193		-350,193		0	
MAR	386,399	385,596		-385,596		0	442,069



SEPTEMBER 2013

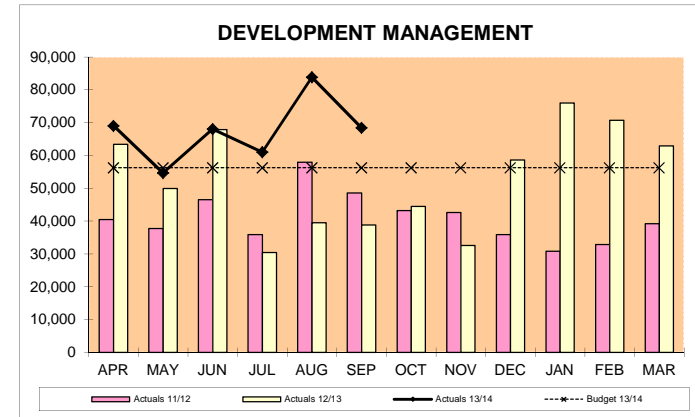
DVBCFEE

	CUMULATIVE Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	147,267	128,814	16,932
Inspection Fee	3067	72,310	84,624	11,338
Other	9999	8,531	17,592	2,133
		228,108	231,030	30,402

10 Development Management Graph

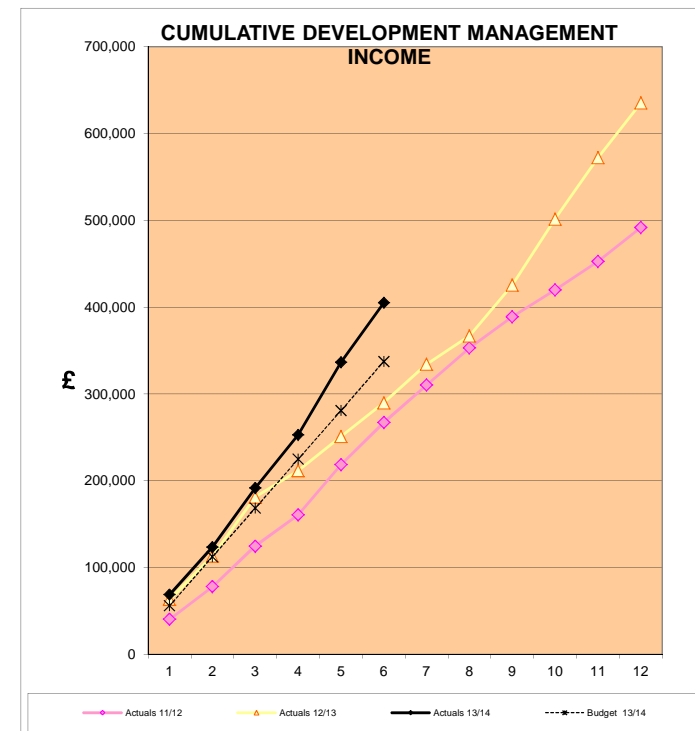
DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	40,515	63,378	69,061	5,682	56,245	12,816	
2 MAY	37,722	49,955	54,683	4,728	56,245	-1,562	
3 JUN	46,543	67,875	68,069	194	56,245	11,824	
4 JUL	35,903	30,448	61,049	30,601	56,245	4,804	
5 AUG	57,980	39,527	83,804	44,277	56,245	27,559	
6 SEP	48,611	38,837	68,457	29,621	56,245	12,212	
7 OCT	43,214	44,434		-44,434	56,245	-56,245	
8 NOV	42,649	32,532		-32,532	56,245	-56,245	
9 DEC	35,907	58,588		-58,588	56,245	-56,245	
10 JAN	30,824	76,016		-76,016	56,245	-56,245	
11 FEB	32,829	70,715		-70,715	56,245	-56,245	
12 MAR	39,201	62,921		-62,921	56,277	-56,277	
	491,898	635,226	405,123	-230,103	674,972	-269,849	749,972



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	40,515	63,378	69,061	5,682	56,245	12,816	
MAY	78,237	113,333	123,743	10,410	112,490	11,253	
JUNE	124,780	181,209	191,813	10,604	168,735	23,078	
JUL	160,683	211,657	252,862	41,205	224,980	27,882	
AUG	218,663	251,184	336,666	85,482	281,225	55,441	
SEP	267,274	290,020	405,123	115,103	337,470	67,653	
OCT	310,488	334,454		-334,454		0	
NOV	353,137	366,986		-366,986		0	
DEC	389,044	425,574		-425,574		0	
JAN	419,868	501,590		-501,590		0	
FEB	452,697	572,305		-572,305		0	
MAR	491,898	635,226		-635,226		0	749,972



SEPTEMBER 2013

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	372,012	298,380	61,178
Other	9999	-	-	-
Pre-application Fees	94301	29,961	24,942	6,379
Monitoring Fees	94302	3,150	14,148	900
	405,123	337,470		68,457